WHY NOW?

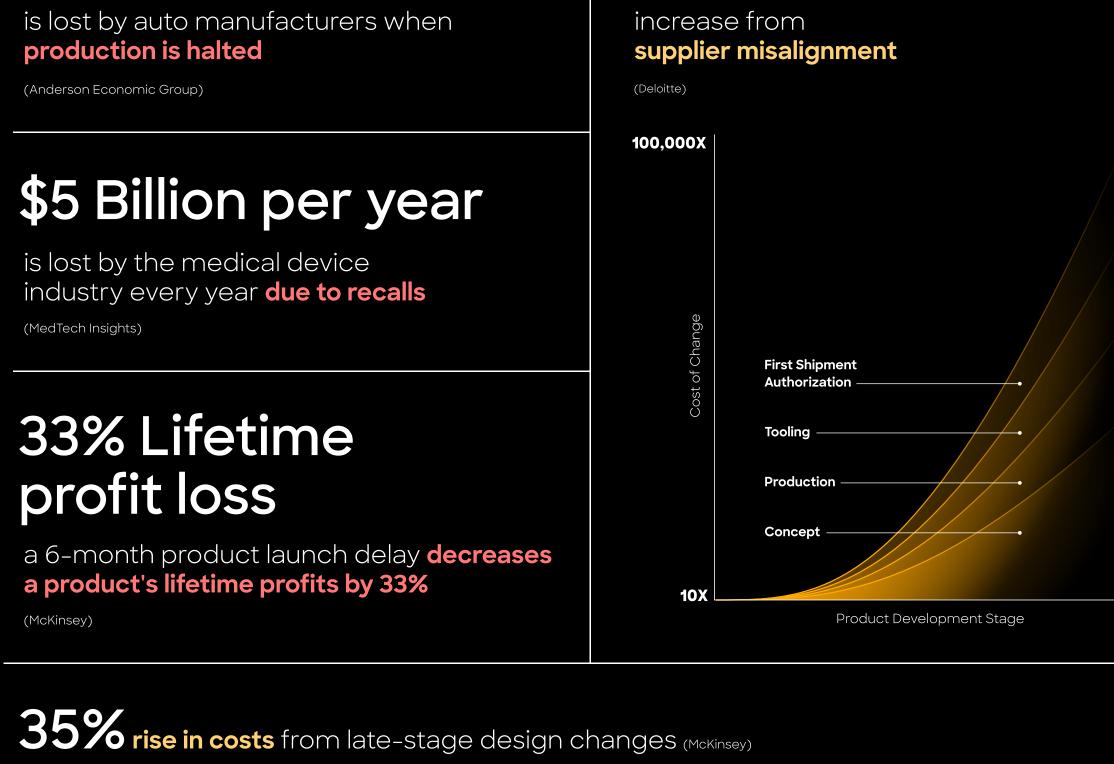
Changes are not implemented until next NPD cycle • 35% of supplier feedback comes late in NPD process; Changes lead to significant unplanned costs and rework

• 6% of supplier feedback comes after NPI;

- 49% of supplier feedback comes late in NPD process; Changes cause moderate rework

supplier engagement during NPD \$22,000 per minute 12% COGS

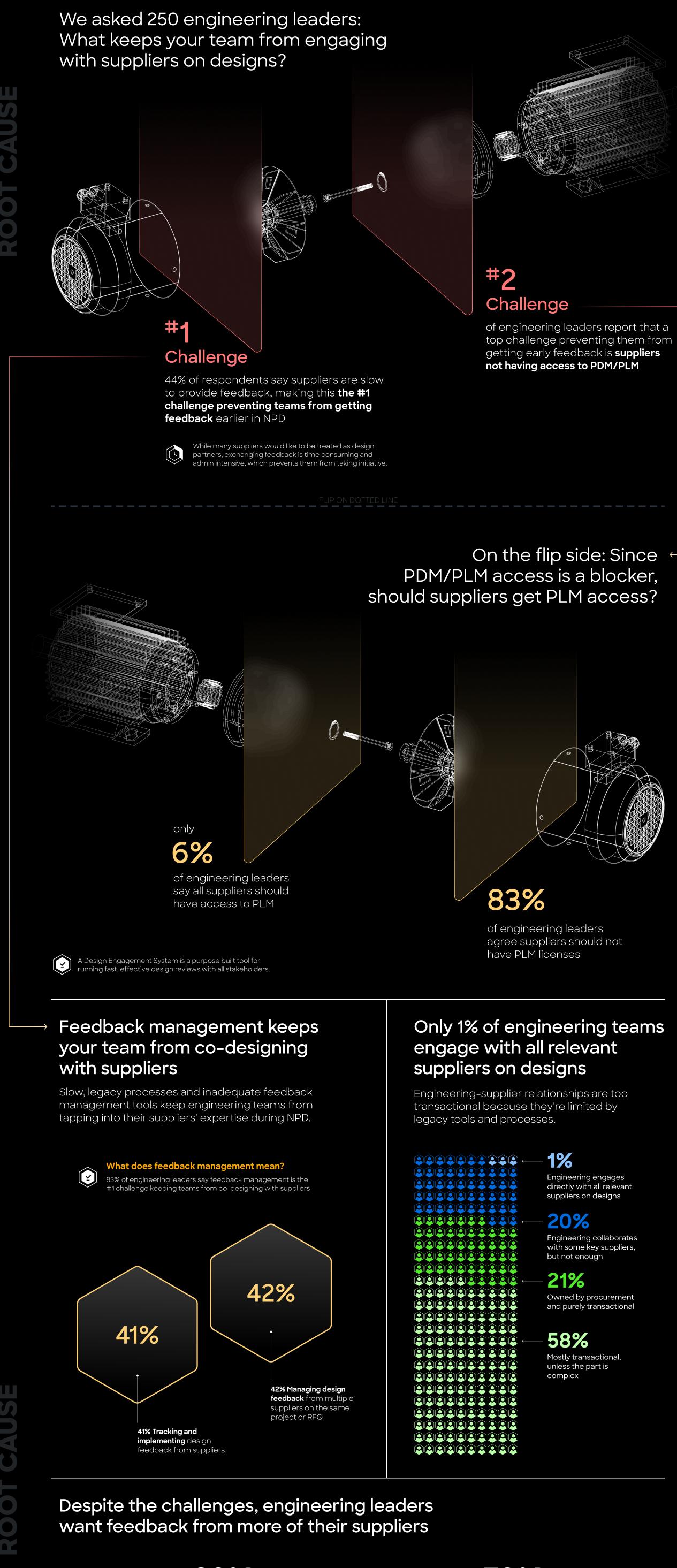
The downstream effects of poor



We asked 250 engineering leaders: What keeps your team from engaging with suppliers on designs?

early supplier feedback on designs?

Why don't engineering teams prioritize



Suppliers currently

providing feedback

1%-20% 21%-40% 41%-60% 61%-80% 81%-99% 100% % of suppliers providing design input The companies that prioritize supplier engagement will win - And AI is only widening that gap AI will completely disrupt hardware development in as little as 3 years It took 20 years for PLM to become the standard in hardware product management. It took 5 years for Microsoft Teams to become the default communication tool. Al will be the standard even faster.

Desired amount of suppliers

providing feedback

20 Years

enterprise hardware

PLM becoming the standard in



Microsoft Teams as default comms/cloud

acceptance (covid acceleration)

5 Years

